

H : 19

ROCA : 56

TPM 1 : 45

LSEI : 27

Fasttrack : 17

Launch : 16

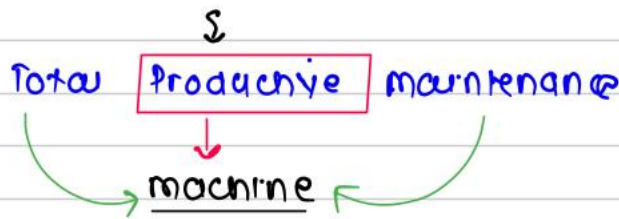
1 : 161

+2 (120)

3 : 41 min

7 : 20 min

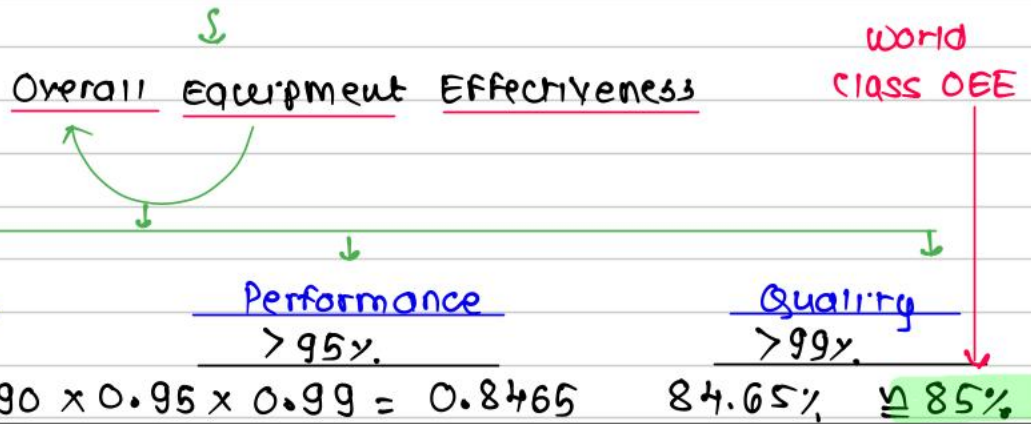
TPM



- Q2 = ✓
- TYK 4 = ✓
- 5 = ✓
- 6 = ✓

CA RAHUL PANCHAL

OEE



Example:

| <u>Availability</u> | <u>Performance</u> | <u>Quality</u> |
|---|---|--------------------------|
| Total Hours: 10 Hours | Std Output 7 units | Total 7 units (b) |
| Planned downtime (2 Hours) | Actual Output 7 units | Defective 2 units |
| Planned Production 8 Hours (b) | Time 7 Hours | Good 5 units (a) |
| Unplanned downtime (2 Hours) | Actual Time 6 Hours (b) | |
| Operated / Actual time 6 Hours (a) | | |
| ↓ | ↓ | ↓ |
| $\frac{6}{8} \times 100$ $a/b \times 100$ | $\frac{7}{6} \times 100$ $a/b \times 100$ | $\frac{5}{7} \times 100$ |
| = 75% | 116.67% | 71.43% |

Q 2

| Availability (min) | Performance | Quality |
|------------------------------|-------------------------------|--------------------------------|
| Total Time (12x60) 720 | std Actual | Total 3360 |
| Planned downtime ① (55) | Output 3360 3360 | Defective 75 |
| Planned Production 665 | Time 560 629 | Good 3285 |
| Unplanned downtime (36) | $(\frac{3360 \times 10}{60})$ | |
| Operated / Actual time 629 | | |
| $\frac{629}{665} \times 100$ | $\frac{560}{629} \times 100$ | $\frac{3285}{3360} \times 100$ |
| = 94.59% | = 89.03% | 97.77% |

① (15 min x 3 Breaks) + 10 min

Overall Equipment Effectiveness (OEE)

Availability x Performance x Quality

0.9459 x 0.8903 x 0.9777

0.8234

82.34%

comment:

Availability x Performance x Quality = OEE

| | | | | |
|-----------|--------|--------|--------|----------|
| Ideal : | > 90% | 95% | > 99% | = 85% |
| Present : | 94.59% | 89.03% | 97.77% | = 82.34% |

• It is exceeding the ideal value of 90%

• It is below ideal value
• Attention is required.

• Very close to worldclass performance
• measure should be taken to improve & attain 85%

CA RAHUL PANCHAL

* 1 shift

TYK 4

| Availability (min) | Performance | Quality |
|--------------------------------|--------------------------------|--------------------------------|
| Total Time (9x60) 540 | Std Output 140 | Total 140 |
| Planned downtime ① 60 | Actual Output 140 | Defective |
| Planned Production 480 | Time 420 min (140x3) | Good 131 |
| Unplanned downtime ② 30 | | |
| Operated / Actual time 450 | | |
| $\frac{450}{480} \times 100 =$ | $\frac{420}{450} \times 100 =$ | $\frac{131}{140} \times 100 =$ |
| 93.75% | 93.33% | 93.57% |

① 30min + 15min + 15min = 60min

② Unplanned downtime:

| | |
|-------------------------------|--------------|
| Breakdown | 6 |
| Setup | 14 |
| Power failure | 4 |
| Total Hours (4 weeks) | 24 Hours |
| | x 60 |
| Total minutes (4 weeks) | 1440 minutes |
| ÷ No of shifts | ÷ 48 shifts |
| (2 shifts x 6 days x 4 weeks) | |
| | 30 minutes |

CA RAHUL PANCHAL

→ 9mp.

Overall Equipment Effectiveness (OEE)

Availability x Performance x Quality

$$0.9375 \times 0.9333 \times 0.9357$$

$$0.8187$$

$$81.87\%$$

TYK 5

1 shift

| <u>Availability</u> | <u>Performance</u> | <u>Quality</u> |
|------------------------------|------------------------------|------------------------------|
| Total Time (8x60) 480 | std Actual → Total 140 | Total 140 |
| Planned downtime ① (35) | Output 140 ③ 140 | Defective (40+2) 20 |
| Planned Production 445 | Time 350 min 400 min | Good 120 |
| Unplanned downtime ② (45) | (140 x 2.5) | |
| Operated / Actual time 400 | | |
| $\frac{400}{445} \times 100$ | $\frac{350}{400} \times 100$ | $\frac{120}{140} \times 100$ |
| = 89.89% | 87.50% | 85.71% |

① 25 min + 10 min

② 1 day has 2 shifts ∴ 90 min ÷ 2 shifts = 45 min

③ $280 \div 2 \text{ shifts} = \underline{140 \text{ units}}$

Overall Equipment Effectiveness (OEE)

Availability x Performance x Quality

$$0.8989 \times 0.8750 \times 0.8571$$

$$0.6741$$

$$67.41\%$$

1 month.

TYK 6

| <u>Availability</u> Hrs. | | <u>Performance</u> | | <u>Quality</u> | |
|--------------------------|------------------------------|--------------------|------------------------------|----------------|--------------------------------|
| Total Time: | - | Std | Actual | Total | 2800 |
| Planned downtime | - | Output | 2800 | Defective | 280 |
| Planned Production | 238 | Time (Hrs) | 180 | Good | 2520 |
| Unplanned downtime (28) | | | 210 | | |
| Operated / Actual time | 210 | | | | |
| | $\frac{210}{238} \times 100$ | | $\frac{180}{210} \times 100$ | | $\frac{2520}{2800} \times 100$ |
| | 88.24% | | 85.71% | | 90% |

Overall Equipment Effectiveness (OEE)

Availability x Performance x Quality

$$0.8824 \times 0.8571 \times 0.90$$

$$0.6807$$

$$68.07\%$$

Comments:

Availability x Performance x Quality = OEE

| | | | | |
|-----------|--------|--------|-------|----------|
| Ideal : | > 90% | > 95% | > 99% | = 85% |
| Present : | 88.24% | 85.71% | 90% | = 68.07% |

company should collect information relating to downtime and losses on equipment & should take improvement decision like autonomous maintenance, preventive maintenance & reduction in set up time.

- world class OEE is not achieved
- company got some opportunities for improvement

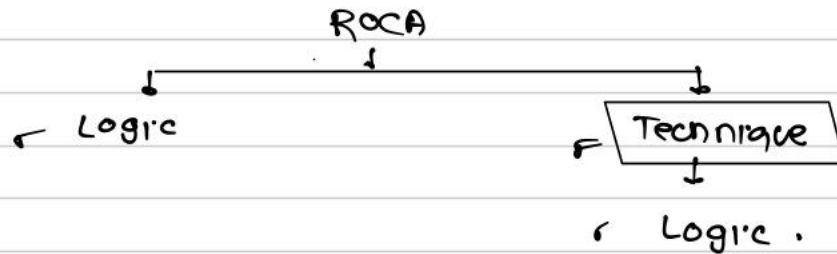
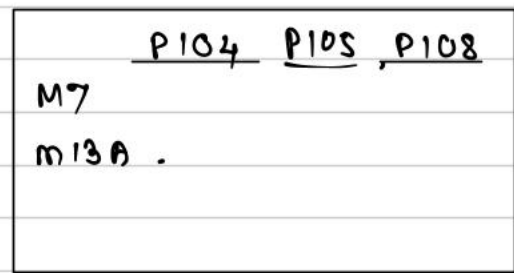
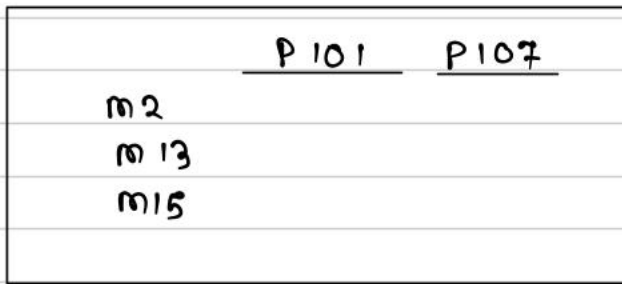
ROCA Row order Clustering Algorithm.

TYK Q 3.49.

Logic:

| | <u>P101</u> | <u>P107</u> |
|-----|-------------|-------------|
| m2 | | |
| m12 | | |
| m15 | | |

| | <u>P104</u> | <u>P105</u> | <u>P108</u> |
|------|-------------|-------------|-------------|
| m7 | | | |
| m13A | | | |



Technique:

ROCA .

Step 1:

- Binary weights to Column (Right to Left)
- Assign weights to Row
- Assign RANKS to Row



Step 2:

- Re-arrange Rows as per RANKS
- Binary weights to Column Row
- Assign weights to Row Column
- Assign RANKS to Row Column



Step 3:

- Re-arrange Columns as per RANKS
- Binary weights to Column
- Assign weights to Row
- Assign RANKS to Row



IF Ranking is 1, 2, 3, 4, 5 (i.e. in sequence)
then STOP .

ROCA



Rank Order Clustering Algorithm

TYK 8

Basic:

| | ✓ P101 | ✓ P107 |
|-----|-----------|-----------|
| M2 | 1 | |
| M13 | 1 | 1 |
| M15 | | 1 |

| | ✓ P104 | P108 | P105 |
|------|-----------|------|------|
| M7 | 1 | 1 | |
| M13A | 1 | | 1 |

Solution of ICA1

Step 1:

- Binary weights to **column** (Right to Left)
- Assign weights to Row.
- Assign Ranks to Row (Rank 1 to highest value)

Step 2:

- Re-arrange rows as per Ranks
- Binary weights to **Rows** (down to up)
- Assign weights to Columns
- Assign Ranks to Columns (Rank 1 to highest value)

Ranks are in
sequence
(like 1, 2, 3, 4, 5)

↓
"STOP"

Ranks are not in
sequence
(like 1, 3, 4, 2, 5)

↓
"Re-peat Step 1"

11)

a)

| | P101 | P104 | P105 | P107 | P108 | weight | |
|----------|------|------|------|------|------|--------|---|
| m 2 | 1 | | | | | 16 | 2 |
| m 7 | | 1 | | | 1 | 9 | 4 |
| m 13 | 1 | | | 1 | | 18 | 1 |
| m 13A | | 1 | 1 | | | 12 | 3 |
| m 15 | | | | 1 | | 2 | 5 |
| weights. | 16 | 8 | 4 | 2 | 1 | | |

①

b)

| | P101 | P104 | P105 | P107 | P108 | weight | |
|----------|------|------|------|------|------|--------|--|
| m 13 | 1 | | | 1 | | 16 | |
| m 2 | 1 | | | | | 8 | |
| m 13A | | 1 | 1 | | | 4 | |
| m 7 | | 1 | | | 1 | 2 | |
| m 15 | | | | 1 | | 1 | |
| weights. | 24 | 6 | 4 | 17 | 2 | | |
| Rank | 1 | 3 | 4 | 2 | 5 | | |

①

c)

| | P101 | P107 | P104 | P105 | P108 | weight | Ranks |
|----------|------|------|------|------|------|--------|-------|
| m 13 | 1 | 1 | | | | 24 | 1 |
| m 2 | 1 | | | | | 16 | 2 |
| m 13A | | | 1 | 1 | | 6 | 4 |
| m 7 | | | 1 | | 1 | 5 | 5 |
| m 15 | | 1 | | | | 8 | 3 |
| weights. | 16 | 8 | 4 | 2 | 1 | | |

d)

| | P101 | P107 | P104 | P105 | P108 | weight | |
|----------|------|------|------|------|------|--------|--|
| m 13 | 1 | 1 | | | | 16 | |
| m 2 | 1 | | | | | 8 | |
| m 15 | | 1 | | | | 4 | |
| m 13A | | | 1 | 1 | | 2 | |
| m 7 | | | 1 | | 1 | 1 | |
| weights. | 24 | 20 | 3 | 2 | 1 | | |
| Rank | 1 | 2 | 3 | 4 | 5 | | |

since the ranking is now nearly arranged in order, stop the process.

working cell / cluster:

| <u>Cluster</u> | <u>Part</u> | <u>machines</u> |
|----------------|-------------------|-----------------|
| 1 | P101 & P107 | m13, m2 & m15 |
| 2 | P104, P105 & P108 | m13A & m7 |

- 1 ✓
- 2 ✓
- 3 ✓
- ④ ✓
- 5 ✓
- 6 ✓
- 7 ✓
- 8 ✓
- 9 ✓
- ⑩ ✓
- 11 ✓
- 12 ✓

